

The Eagle

United States Army Space and Missile Defense Command

Volume 10, Number 11, December 2003



Photo by John E. Upp III

Maj. Gen. Larry J. Dodgen makes remarks during the U.S. Army Space and Missile Defense Command change of command ceremony Dec. 16 at Fort Myer, Va. See story and photos on pages 8-9.

Dodgen assumes command of SMDC

The Senate confirmed Maj. Gen. Larry J. Dodgen for promotion to lieutenant general Nov. 25, paving the way for the change of command ceremony Dec. 16 making him the commanding general of the U.S. Army Space and Missile Defense Command.

The ceremony and retirement review for Lt. Gen. Joseph M. Cosumano Jr. had been previously scheduled for Nov. 18, but had been postponed pending Senate confirmation of Dodgen's promotion.

See *Dodgen*, page 9

Rumsfeld: space, missile defense essential

By Gerry J. Gilmore
American Forces Press Service

WASHINGTON, D.C. — Defending America, its overseas military and its allies from ballistic missiles laden with weapons of mass destruction (WMD) “is now America’s highest priority,” Defense Secretary Donald H. Rumsfeld noted Dec. 10.

In prepared remarks provided by video feed to attendees of an Association of the United States Army-sponsored space and missile defense symposium in El Paso, Texas, Rumsfeld noted that some rogue states that sponsor terrorism “either have or are working hard to acquire nuclear, chemical or biological weapons of mass destruction and the long-range missiles necessary to deliver them.”

This means, the defense secretary asserted, “we have truly entered a new age — one that may well be the most dangerous America, and the democracies of the world, have ever faced.”

The U.S. military is transforming itself, Rumsfeld pointed out, to “think and fight jointly” and to develop needed capabilities to confront 21st-century threats such as global terrorism and WMDs. And, the secretary said, “The importance of space and missile defense in this endeavor cannot be overstated.”

The secretary thanked Maj. Gen. Michael A. Vane, commanding general of the U.S. Army Air Defense Artillery Center at nearby Fort Bliss, noting that the general’s Patriot anti-missile batteries successfully intercepted several enemy-fired ballistic missiles during OPERATIONS ENDURING FREEDOM and IRAQI FREEDOM.

The Patriot missile crews also “successfully defended vital concentrations of coalition military equipment and personnel,” Rumsfeld said.

Space satellite-linked information networks, Rumsfeld pointed

See *Rumsfeld*, page 2



Photo by Debra Valine

On my shuttle mission ...

Sgt. Maj. of the Army Jack Tilley, left, listens as Army Astronaut Col. Pat Forrester explains what it means to be an Army astronaut. Forrester is the commander of the Houston, Texas-based Army Astronaut Detachment, which is part of the U.S. Army Space and Missile Defense Command. Earlier Forrester, representing the Astronaut Detachment and the noncommissioned officers and Soldiers of SMDC, presented Tilley with a memento of space shuttle flight STS-105. Tilley, the 12th Sergeant Major of the Army, plans to retire in January 2004.

The Command Corner



Maj. Gen. Larry J. Dodgen
Commanding General



CSM David Lady
Command Sgt. Maj.

December is that special time of the year for friends and families, when we reflect and celebrate. Although the customs and traditions may vary from family to family, from religion to religion, and from nation to nation, they are all special occasions and the wonderful freedom we enjoy in America makes possible their open practice and celebration.

This month our nation remains at war with more than 130,000 Soldiers deployed far from the comfort of their own homes and loved ones. Freedom is never free, and unfortunately the price is sometimes paid with the lives of dedicated servicemen and servicewomen. Whether the cause is OPERATION ENDURING FREEDOM or OPERATION IRAQI FREEDOM — our thoughts and prayers are with them and their families.

Traveling to friends and family by vehicle is part of the holiday tradition for millions of Americans. Unfortunately, the winter holiday season is also one of the most dangerous times of the year. Highway crashes claimed 42,815 lives in 2002. Of the 4,019 fatalities that occurred last year between Thanksgiving and New Year's, more than 1,500 people died in alcohol-related accidents. Regrettably, an alcohol-related motor vehicle crash kills someone every 30 minutes, and nonfatal injuries occur every two minutes. For that reason, December has been declared as Drunk and Drugged Driving Prevention Month. Enjoy the holidays. Have a great time. Please don't drink and drive!

It is also important to ensure your vehicle is safe and ready for the journey. Have your vehicle checked before traveling. Long journeys can be tiring and driver fatigue is a serious problem. Always use your seat belt. Historically, the majority of passenger vehicle occupants killed in crashes were not wearing safety belts.

As we end 2003 and look to 2004, I would also like to extend to the entire SMDC team of Soldiers, NCOs, officers, civilians, and contractors, my congratulations on your great work this year. Look for opportunities to spend time with loved ones, and to share our blessings with others less fortunate than ourselves. There are many charitable organizations that need special help at this time of the year. Best wishes to each of you and your families for health, prosperity, and happiness in the future.

SECURE THE HIGH GROUND!

We each have a right and a need to celebrate the December holidays. Whatever the occasion, this month is time for reflection on the events of the past year and on the opportunities of the coming year. This month is a time to draw together and to draw strength from faith and family.

However, as we celebrate, let us remember those of our comrades on duty throughout the holiday period; they secure the skies and allow us to enjoy this time. Our Soldiers and civilians serving in the Command Operations Center, the Mission Management Center, the Regional SATCOM Support Centers, Satellite Control Companies, and Theater Missile Warning detachments are providing constant support to the joint commanding generals and to our national military authorities. They allow our leaders to command through effective worldwide communications and timely alert procedures.

Let us remember our forward-deployed comrades, serving in support of our headquarters in Iraq and Afghanistan. As of Dec. 1, more than 30 Soldiers and civilians were serving in direct support of the civilian and military headquarters in Baghdad. They will all, most likely, "celebrate" their holidays on mission and in harm's way. Recall their sacrifice and the sacrifice of their families.

Finally, let us remember the implied task within the critical task of "Have a happy holiday and a great new year;" to return, safe and sound, to our homes and our units at the end of the celebrations. We leaders must guide our subordinates to assess the risk of their travels and celebrations, and to reduce the risks by making sensible and mature decisions. Distance and time, vehicle condition and repair, weather conditions, need for rest along the way must all be taken into account.

Require our Soldiers to account for their plans, and lead them to truly enjoy this season.

ON POINT!

Happy Holidays!

Rumsfeld

Continued from page 1

out, can be used to locate enemy forces and increase the accuracy of airdropped munitions.

"Over the past few years we have recognized that space and information are not only enablers, but (also) core war fighting competencies," Rumsfeld said, adding, "that realization is being validated in both Afghanistan and Iraq."

Rumsfeld noted today's U.S. military uses space-based assets for communications, navigation, weather, early warning, surveillance and reconnaissance purposes.

In the global war on terrorism, he said, Joint Tactical Ground Stations provided

around-the-clock warning for U.S. forces, while DoD satellite communications centers provide support for Tomahawk missile launches and unmanned aerial vehicle reconnaissance missions.

"Thanks to space," Rumsfeld continued, "we were able to send real-time targeting and intel(ligence) information direct to Air Force attack assets."

And, "the importance of space will only increase in the future," Rumsfeld emphasized, citing space as "fundamental to modern warfare." Unfettered access to space, he added, is "a vital U.S. national interest."

The Army "is the largest user of space products and services," Rumsfeld pointed out, noting that the service is also heavily

involved in the nation's new missile defense system.

In fact, Rumsfeld noted, America's first Ground-based Midcourse Missile Defense Brigade that was activated Oct. 16 at Peterson Air Force Base in Colorado Springs, Colo., will be manned by Army active duty and National Guard troops.

And, the secretary continued, Alaska Army National Guard soldiers from Fort Greely will constitute Alaska's Missile Defense Space Battalion that's slated for activation in January.

When missile defense "is no longer a dream, but a reality, the world will be a much safer place for Americans, and for all people who long for peace and freedom," Rumsfeld concluded.

The Eagle ... is an authorized unofficial newspaper published for military and civilian members of the U.S. Army Space and Missile Defense Command published under the authority of AR 360-1. The editorial style applies the industry standard Associated Press Stylebook. Contents of *The Eagle* are not necessarily official views of, or endorsed by, the U.S. Government, Department of Defense, Department of the Army, or U.S. Army Space and Missile Defense Command (SMDC). This monthly newspaper uses offset reproduction and has a circulation of 3,300. Reader input is solicited and welcomed; however, no payment will be made for such contributions. Visit SMDC on the Web at: www.smdc.army.mil.

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National Drunk and Drugged Driving Prevention Month, 2003

President urges Americans to join ‘You drink & drive. You lose’ campaign

By the President of the United States of America
A Proclamation

Last year, more than 17,000 people were killed and 258,000 more were injured in alcohol-related crashes. Such accidents cause unnecessary suffering, loss of life and expense.

During National Drunk and Drugged Driving Prevention Month, we continue our efforts to stop impaired driving and improve the safety of our roads during the holiday season and throughout the year.

We are enhancing both the education of our citizens about the dangers of driving while

under the influence and our methods for keeping impaired drivers off the road. My Administration is helping in this fight by supporting the enforcement of traffic programs that teach Americans about the risks of impaired driving.

Earlier this year, my Administration proposed to the Congress the Safe, Accountable, Flexible and Efficient Transportation Equity Act of 2003 (SAFETEA), which would elevate safe transportation to a national priority and increase state resources for existing enforcement and education efforts.

While federal help and

funding are important, state and local involvement is also critical. As part of the Department of Transportation’s National Highway Traffic Safety Administration’s “You Drink & Drive. You Lose.” national campaign, from Dec. 19, 2003, through Jan. 4, 2004, more than 10,000 law enforcement agencies will join forces with community, health, government and business organizations to demonstrate that impaired driving is unacceptable and unlawful.

NOW, THEREFORE, I, GEORGE W. BUSH, President of the United States of America, by virtue of the authority vested in me by the

Constitution and laws of the United States, do hereby proclaim December 2003 as National Drunk and Drugged Driving Prevention Month. I encourage all Americans to join the “You Drink & Drive. You Lose.” national campaign to protect our citizens from impaired drivers.

IN WITNESS WHEREOF, I have hereunto set my hand this eighth day of December, in the year of our Lord two thousand three, and of the Independence of the United States of America the two hundred and twenty-eighth.

— **GEORGE W. BUSH**

Saddam Hussein ‘caught like a rat’ U.S. commander says

By Kathleen T. Rhem
American Forces Press Service

WASHINGTON, D.C. — Saddam Hussein was “caught like a rat” and offered no resistance when U.S. Soldiers captured him near Tikrit Dec. 13, the U.S. general in charge of the operation said Dec. 14.

Saddam was found hiding at the bottom of a hole hidden on a farm near his hometown. Roughly 600 U.S. Soldiers were involved in the operation, but no shots were fired. Two other men were captured in the compound, Maj. Gen. Raymond T. Odierno, commander of the Army’s 4th Infantry Division, said during a press briefing in Iraq. The 4th Infantry Division is responsible for coalition operations in the Tikrit area.

Odierno surmised the pressure on Saddam had become so tight that he couldn’t risk traveling with a large entourage, and therefore had no bodyguards with him. “It was him and just a couple other people with him, so he really didn’t have much of a security force,” the general said. “And he was in the bottom of a hole, so there was no way he could fight back, so he was just caught like a rat.”

The 4th Infantry Division has been in Iraq since April, and Odierno said he believes Saddam largely had been in the Tikrit area since then. So there was “some satisfaction” in capturing the Iraqi dictator. However, he stressed, “there’s still a lot of work that we have to do, and we’re still focused on our tasks of defeating any regime elements that might be remaining who want to conduct attacks against coalition forces and more importantly try to stop most Iraqis from moving forward.”

The most important thing for the Iraqi people now, he said, is for them to continue to move forward in their efforts to control their own country. “We continue to help the Iraqis take charge of their country, and we continue to help build the infrastructure so that they can take charge of their country,” Odierno said.

In his opening statement, the general called Saddam’s capture “a significant event for the Iraqi people.” He said he believes most Iraqi people are relieved that Saddam has been captured. “I think there was always a (fear) that he might return, and now that he’s in coalition custody there is no doubt that he will never return to power in this country,” Odierno said.

“The intimidation and fear this man generated for more than 30 years are now gone. Many will rest much better knowing Iraq is moving forward to a more secure environment,” he said. “A significant blow has been dealt to the former regime elements still trying to hamper progress in Iraq.”

He also had high praise for the American Soldiers who conducted the raid, as well as all U.S. service members. “I want everyone to know how proud I am of the great Soldiers of the task force and the division and all the great Soldiers, Sailors and Airmen in our armed forces,” Odierno said. “They perform superbly each and every day.”

What We Think

The Eagle asks:

What is your wish for the holidays?



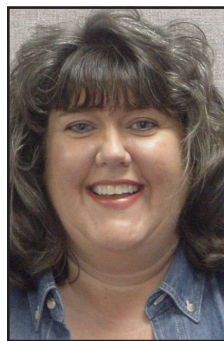
Linda Hinds
Technical Team Leader -
TekSystems
Arlington, Va.

I wish that my boyfriend, who is presently in Iraq but is scheduled to arrive back in the United States by Christmas, has an uneventful and safe journey home.

My wish for the holidays, and every day, is for all people to love, honor and respect themselves — regardless of others doing the same.



Maj. Stephen T. Redmon
Attorney, SMDC Legal Office
Arlington, Va.



Rhonda Norris
Budget Analyst
Program and Policy Division
Resource Management, G-8
Huntsville, Ala.

My wish for the holidays is for ALL to seek, find, cherish and share inner happiness!

My wish for the holidays is for the safety and well being of all of our U.S. Soldiers and civilians deployed in the fight against terrorism. Their efforts through their integrity and courage, dedication to duty and country, which at times is at a great cost of life to them, their families, and loved ones, should not go unnoticed or unappreciated anytime, but especially during this holiday season when the rest of us are at home enjoying events with family and friends. Sometimes it is easy to take for granted just how great our country is, the comforts and peace that we enjoy, and the people who make it possible. God bless our troops and civilians in harm’s way!



Hazel Hyde
Program Support Specialist
Joint Center for Test & Evaluation
Huntsville, Ala.

Space soldiers on-hand for President’s Fort Carson visit

Bush greets Soldiers, discusses war with Iraq, joins Soldiers for lunch

By Maj. Laura Kenney
SMDC Public Affairs

FORT CARSON, Colo. — The wait was long — five or six hours — the majority of that time spent standing, shifting from foot to foot. The crowd was tightly packed into the hangar. Music ranging from rock to country to patriotic alleviated the discomfort somewhat. Any and all concept of inconvenience, however, disappeared the instant the silver haired gentleman in an Army flight jacket sporting Fort Carson patches stepped to the podium.

Waves of sound erupted, American flags waved frantically, and soldiers, family members and civilians stood on tiptoe to view the President of the United States.

In the crowd, and on the podium behind George W. Bush, were Soldiers wearing the U.S. Army Space and Missile Defense Command patch on their left shoulder. Fourteen SMDC-Colorado Springs Soldiers attended an earlier luncheon in his honor.

Bush came to address post Soldiers and others from the many local bases Nov. 24. He also spent two hours afterward with family members of soldiers who had lost their lives in Iraq, one hour more than scheduled.

At the luncheon, two SMDC Soldiers — Sgt. 1st Class Robert Miller and Master Sgt. Tammy Coon — sat at the head table with the President. The others sat at surrounding tables.

“I would have to honestly say that, except for getting married, meeting the President of the United States was one of the greatest things to ever happen to me,” Miller said.

“I sat right across the table from him, and the man was remarkable. Whenever he talked to you, you were his sole purpose. He looked you straight in the eye, and never broke contact. He shook hands with every single person in that room, from the people who served the food through every Soldier.”

‘I would have to honestly say that, except for getting married, meeting the President of the United States was one of the greatest things to ever happen to me.’

— Sgt. 1st Class Robert Miller

Miller had more than just a handshake. When the President came to him, Miller had something special to give and say.

“I said, ‘Sir, I have something for you.’ He said, ‘You do?’ and I said “Yes, sir,” and pulled out the coin I’d earned on my second deployment to the Middle East. I told him that the coin was special for two reasons, and that I wanted him to have it. The first reason was that I’d earned it while serving in OPERATION IRAQI FREEDOM, and the second was that it had his own words on it. At that, I handed him the coin. He pulled out his glasses to read the words,” Miller said.

The words were “Bring them to justice or we’ll bring justice to them.”

After the President read that sentence, said Miller, the smile he’d been wearing disappeared. With a solemn look, Bush said, “We’ll get them, Sergeant Miller, we’ll get every last one of them,” and pocketed the coin.

With a last handshake, Bush thanked

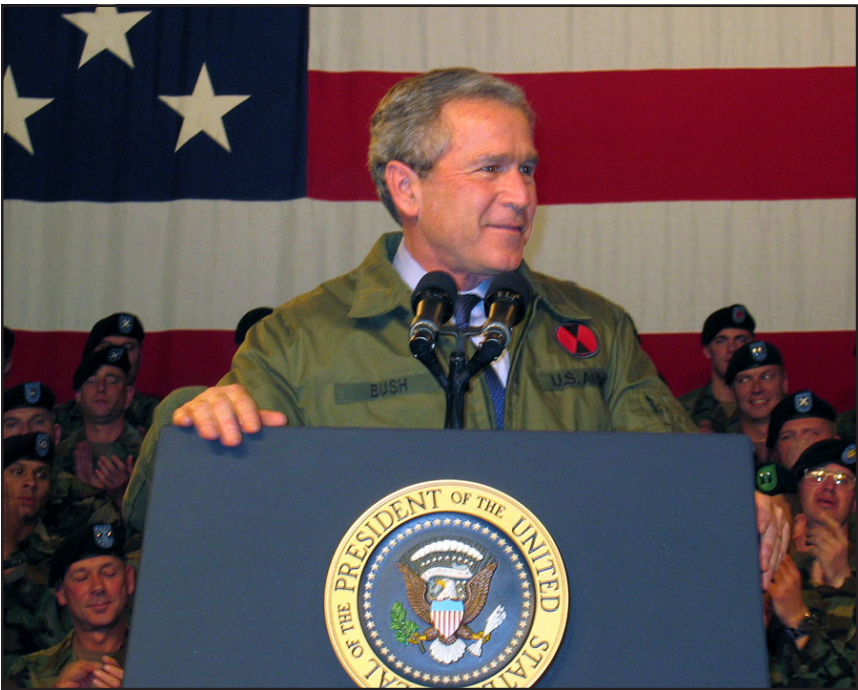


Photo by Maj. Paul Madsen

President George W. Bush addresses soldiers at Fort Carson, Colo., Nov. 24.

Miller for the coin, and for his courage. Arriving at the packed hangar to talk to the estimated 5,000 soldiers and civilians who’d waited, some since early morning, Bush acknowledged the cheers with a big grin and a waving hand. Then he became serious.

“This war began more than two years ago, on September the 11th, 2001, when America was attacked, and thousands of our fellow citizens were murdered. The events of that morning changed our nation. We awakened to new dangers and we accepted new responsibilities. That day we saw the harm that our enemies intend for us. Today America, Britain and all responsible nations are united in a great cause: We will not rest until we bring these committed killers to justice.”

Affirming hooahs responded. “In Iraq, where a dictator defied the world, cultivated ties to terror, armed with deadly weapons, America led a mission to make the world safer, and to liberate the Iraqi people. And that brutal dictator’s regime is no more. Thanks to our great military, Iraqi citizens do not have to fear the dictator’s secret police or ending in a mass grave. Thanks to our military, the torture chambers are closed and the prison cells for children are empty. Thanks to our military, we have captured

‘Democracy will succeed because the United States of America will not be intimidated by a bunch of thugs!’

— President George W. Bush

many members of the former regime, and the rest of them have a lot to worry about.

“America’s military is fighting to help democracy and peace and justice rise in a troubled and violent region. And because we’re fighting terrorist enemies thousands of miles away, in the heart and center of their power, we are making the United States of America more secure.

“Today, American forces in Iraq are joined by about 24,000 troops from 32 other countries. Together, we’re helping the Iraqi people move steadily toward a free and democratic society. As Iraq joins — rejoins — the world, it will demonstrate the power of freedom and hope to overcome resentment and hatred. And this transformation will help make America more secure.

“The work we are in is not easy, yet it is essential. The failure of democracy in Iraq would provide new bases for the terrorist network and embolden terrorists and their allies around the world. The failure of democracy in those countries would convince terrorists that America backs down under attack. Yet democracy will succeed in Iraq, because our will is firm and our word is good. Democracy will succeed because every month, more and more Iraqis are fighting for their own country. People we have liberated will not surrender their freedom.

The President paused for a long, pregnant moment. His next comment came with great force and increasing volume.

“Democracy will succeed because the United States of America will not be intimidated by a bunch of thugs!”

Cheers greeting that defiant promise echoed loud and long. Bush praised all present, and said public words of comfort for the losses the post had suffered, promising private words with family members later.

The President then waded into the crowd, trailed closely by ubiquitous Secret Service men, shaking hands with all he came in contact with. His passage was marked by thunderous “U.S.A.s!” and more quiet “God bless you, Mr. President”s.

Sgt. Jennifer Meadows, a Space operations NCO, was one of those chosen to sit on the podium behind the President.

“It sounds a bit odd, but I’d have to say it was actually fun,” Meadows said. “It was quite an honor; I’ve never met a President before. And at the end, when he was shaking hands with the crowd and it looked like he wouldn’t get to us, the group of people I was with started yelling “Mr. President, Mr. President!” He looked around, saw us, smiled and headed in our direction. People were so eager to shake his hand I almost got knocked over. He saw it, and said “Whoa, let’s not get anybody hurt!” and made sure to shake my hand. The whole experience, especially his speech, was very, very motivating.”

The crowd filing out proved her point, pumped, motivated ... and proud to serve.

Soldier's Creed takes training back to basics

By Debra Valine
Editor, *The Eagle*

There's a cultural change taking place throughout the Army. From basic training through to the Army War College, Soldiers are being reminded that they are warriors first.

Actually, it's an old concept taught to infantrymen — the Warrior Ethos. Soldiers who live the Warrior Ethos put the mission first, refuse to accept defeat, never quit and never leave behind a fellow American. They have absolute faith in themselves and their team. They are trained and equipped to engage and kill the enemies of the United States in close combat.

Army Chief of Staff Gen. Peter J. Schoomaker approved the Warrior Ethos and the Soldier's Creed, which contains the tenets of Warrior Ethos, Nov. 17, 2003, and directed "widest dissemination across the Army."

Beginning in January, implementation of the Warrior Ethos strategy will move into Phase II. During this phase, implementation of training previously developed will begin in initial-entry training, Officer Education System, Warrant Officer Education System, Primary Leadership Development Course, the Basic Noncommissioned Officer Course, and others.

According to Command Sgt. Maj Lester Bailem, 1st Space Brigade (Provisional) command sergeant major, the implementation plan will begin with the education of the leaders on what Warrior Ethos and the Soldier's Creed really mean.

"That first step will take place through the Noncommissioned Officer Development Programs and the Officer Development Programs," Bailem said. "Then, we are going to get the creed out to every Soldier and make sure they understand what the creed says. Then we will start applying it in everything we do."

"Our training, when we set it up, it will be by the Soldier's Creed and will be hard and realistic, but basic. If you read what

the creed says, it gets us back to the basics. This will be an ongoing training process that will never end. As we continue to train new leaders, we will make sure they understand what Warrior Ethos is and what the Soldier's Creed means so they can pass it on to new Soldiers."

"I like the Warrior Ethos because it drives home that we all must be fit, deployable, tough and trained Soldiers, whatever our specialties or skills," said Command Sgt. Maj. David Lady, command sergeant major, U.S. Army Space and Missile Defense Command. "We are all fundamentally Soldiers, warfighters and direct fire fighters."

"Since the Chief of Staff announced the 16 areas of immediate emphasis and set up task forces to enhance the current force while looking forward to the future force, I am impressed that his first issue was the Soldier's Creed," Lady said.

"Transformation means much more than just adopting new pieces of equipment. Soldiers are the Army. They are the center of everything we do," he explained. "Changing the way we look at ourselves and changing the way we want others to look at us, that is a very fundamental change. It is probably the first step in creating the future Soldier — the most important part of the future combat system."

At SMDC, training the Warrior Ethos will be emphasized at all levels during quarterly training briefs and during command visits to units.

"We really have to bring home these lessons in our units," Lady said. "There is not enough time in the institutional training institutions ... it depends on our training and leader development programs. I expect NCOs to imaginatively make this our mindset — make this the

For a list of characteristics that make up a warrior, visit the Training and Doctrine Command Web site and click on Warrior Ethos Soul of an Infantryman or go to http://www.tradoc.army.mil/pao/Web_specials/WarriorEthos/WESoul.htm

way we look at ourselves. We must treat our Soldiers as if all are likely to deploy in support of combatant headquarters."

The requirement is that all Soldiers be physically and mentally tough beyond the minimum standard — well beyond the minimum standard. Also, that all Soldiers are trained in certain key warfighting, survival and small team tasks.

"For SMDC, our critical teams are Army Space Support Teams (ARSST) and Joint Tactical Ground Stations, but because every Soldier in the command is potentially deployable as an augmentee or a member of a space support team, our training programs have to work toward being deployed and being trained to succeed," Lady said.

"This means training in tougher, more realistic conditions. We have to battle-roster nearly all of our soldiers into ARSSTs and train these Soldiers, too. The Satellite Control Companies and Regional Satellite Support Centers are not exempt from this training or mindset."

"We must expend resources — time, facilities and equipment — to make this training happen. The provisional brigade will need to develop a set of goals and standards and identify the resources needed to reach them. SMDC's obligation is to allocate the resources and go to the building or the hill and get these resources."

"Our goal is to make Soldiers more confident and competent warriors," Lady said.

Soldier's Creed

I am an American Soldier.

I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

I will always place the mission first.

I will never accept defeat.

WARRIOR ETHOS

I will never quit.

I will never leave a fallen comrade.

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.

Awards/Promotions

Civilian Promotions

Louis A. Acosta, GS-13, Colorado Springs, Force Development and Integration Center
Dorothy F. Bell, GS-7, Colorado Springs, Logistics, G-4, Supply and Transportation Division
Frederico O. Christopher, GS-11, Colorado Springs, Intelligence, G-2
Sharon J. Crawford, GS-12, Huntsville, Technical Center, Tech Center Operations
Kelly G. Davis, GS-9, Huntsville, Battle Lab, Simulations Directorate
Patricia A. Duggan, GS-13, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Patricia W. Falco, GS-8, Huntsville, Battle Lab, Analysis and Operations Directorate
Dennis R. Gallien, GS-15, Huntsville, Engineer, Environmental Division
Sharon C. Graham, GS-7, Huntsville, Equal Employment Opportunity Office
Wonda E. Grayson, GS-9, Arlington, Office of the Chief Scientist
Hazel P. Hyde, GS-9, Huntsville, Technical Center, Joint Center for Test and Evaluation
Leah J. Isom, GS-13, Huntsville, Technical Center, Advanced Technology Directorate Matrix
Paula A. Kennedy, GS-12, Huntsville, Resource Management, G-8, Program Support Division
Timothy R. Lynch, GS-15, Colorado Springs, Operations, G-3
Kim D. Nam, GS-6, Colorado Springs, Communications, G-6, Regional SATCOM Support Center Pacific
Kevin L. Parker, GS-15, Arlington, GMD TRADOC Systems Manager Office
Brenda K. Partain, GS-9, Huntsville, Technical Center, Operations
Donny D. Rodgers, GS-11, Colorado Springs, Logistics, G-4, Supply and Transportation Division
Kenneth S. Strom, GS-14, Huntsville, Technical Center, Test and Evaluation Directorate Core
Melva J. Tillar, GS-11, Colorado Springs, Operations, Command Counsel
Helen M. Walker, GS-13, Huntsville, Resource Management, G-8, Accounting Division
Janice Williams, GS-7, Colorado Springs, Battle Lab, Space Directorate
Jason Williams, GS-5, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Phillip J. Wolf, GS-14, Colorado Springs, Command Counsel

On-the-Spot Cash Awards

Anthony C. Austin, Huntsville, Personnel, G-1, Civilian Personnel Division
Philip H. Avery, Huntsville, GMD Joint Project Office
Carol C. Barclay, Huntsville, Technical Center, Joint Center for Test and Evaluation
M.D. Batts, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch N
Dorothy F. Bell, Colorado Springs, Logistics, G-4, Supply and Transportation Division
Carol P. Benton, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch N
Victoria R. Binford, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Betty B. Bowden, Huntsville, Intelligence, G-2, Security Division
Kenneth L. Bragg, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
Ronald L. Brand, USAKA, Office of PARC/Contracting and Acquisition Management, Contracts Site Operations Branch
Paula R. Brumlow, Huntsville, Personnel, G-1, Civilian Personnel Division
Shirley G. Childers, Office of PARC/Contracting and Acquisition Management, Branch N
Ulpala L. Chiyyarath, Huntsville, GMD Joint Project Office
Janice M. Christopher, Huntsville, Resource Management, G-8, Program Support Division
Harriet R. Clark, Huntsville, Resource Management, G-8, Program Support Division
Diana L. Cochran, Huntsville, Technical Center, Joint Center for Technology Integration
Bobby W. Cooley, Huntsville, GMD Joint Project Office
John F. Crawford, Huntsville, GMD Joint Project Office
Wanda M. Cross, Huntsville, Office of PARC/Contracting and Acquisition Management, Contract Operations Division
Donna H. Davis, Huntsville, Personnel, G-1, Civilian Personnel Division

John W. Davis, Huntsville, Intelligence, G-2, Intelligence Division
William R. Dionne, Huntsville, GMD Joint Project Office
Patricia A. Duggan, Huntsville, Office of PARC/Contracting and Acquisition Management, Contract Operations Division
Leslie A. Duncan, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
James E. Edgcomb, Huntsville, Intelligence, G-2, Intelligence Division
Barbara M. Elmore, Huntsville, Resource Management, G-8, Program and Policy Division
Delores E. Eppes, Arlington, Operations and Plans, G-3
Gladys Y. Erskine, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Sherry F. Fincher, Huntsville, Resource Management, G-8, Program and Policy Division
Judith J. Fowler, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Linda B. Gray, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch N
Christina B. Grayson, Colorado Springs, Logistics, G-4, Readiness/ILS Division
Billie S. Greenhill, Huntsville, Missile Defense Agency
Gerald W. Greenwood, Huntsville, Engineer, Operations Branch
Amy H. Greer, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
Jim O. Griggs, Huntsville, GMD Joint Project Office
Connie M. Hannaford, Huntsville, Personnel, G-1, Plans, Policy and Training Division
Jessica Hardage, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Carolyn B. Harris, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Gloria S. Hemby, Huntsville, Resource Management, G-8, Program Support Division
Dana P. Henslee, Huntsville, Operations and Plans, G-3, Command Evaluation Branch
Paul L. Hester, Huntsville, Kwajalein Support Directorate, Program Support Division
Donald M. Hodge, Huntsville, GMD Joint Project Office
Candace L. Holcomb, Huntsville, Operations and Plans, G-3, Command Evaluation Branch
Catherine T. Hovater, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch T
Stephen A. Hutson, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate Core
Hazel P. Hyde, Huntsville, Technical Center, Joint Center for Test and Evaluation
Doris H. Ingram, Huntsville, Resource Management, G-8, Program Support Division
Vernard E. Jackson, Arlington, Force Development and Integration Center, Combat Development
Patricia D. James, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Nancy W. Jones, Huntsville, Engineer, Construction Branch
Taraysa E. Jones, Huntsville, Personnel, G-1, Plans, Policy and Training Division
Kenneth H. Jordan, Huntsville, Missile Defense Agency
Joyce M. Kaelin, Huntsville, Personnel, G-1, Civilian Personnel Division
Wayne Koger, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Judy Krawcyk, Huntsville, Resource Management, G-8, Program and Policy Division
Molly I. Krisher, Huntsville, Resource Management, G-8, Program Support Division
Juanita Lee, Huntsville, Office of Legal Counsel
Michael W. Liston, Huntsville, Intelligence, G-2, Intelligence Division
James F. Longe, Huntsville, Resource Management, G-8, Management Division
Shirley A. Mayes, Huntsville, Resource Management, G-8, Program Support Division
Diana McCown, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch T
Susan McRae McCulley, Huntsville, Technical Center, Systems Directorate
Stephen A. McKay, Huntsville, Space and Missile Defense Technical Center, Information Science and Technology Directorate Core
Pamela N. Meenen, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Tullie M. Miller, Huntsville, Office of PARC/Contracting and Acquisition Management,

Branch K
Karen M. Norton, Arlington, Office of PARC/Contracting and Acquisition Management
Karen A. Oliver, Colorado Springs, Force Development and Integration Center, Training Support
Birtha H. Otey, Huntsville, Technical Center, Directed Energy Directorate
Beverly L. Osborn, Huntsville, Intelligence, G-2, Intelligence Division
Ricardo L. Parks, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Karen L. Parmenter, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch N
John H. Penley, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Jimmy Pleasant, Huntsville, Battle Lab, Analysis and Operations Directorate, Battle Lab Operations Division
William T. Prestwood, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Gayle D. Pridmore, Huntsville, Resource Management, G-8, Management Division
Nevrik E. Ratliff, Huntsville, Office of PARC/Contracting and Acquisition Management
Frederick G. Robinson, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Cristina G. Rodriguez, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Barbara J. Rogers, Huntsville, Command Integration Division
Susan M. Rogers, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
Penelope B. Russell, USAKA, Office of PARC/Contracting and Acquisition Management, Contracts Site Operations Branch
Barbara W. Scales, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Roger D. Schwerman, Huntsville, Missile Defense Agency
Terrence A. Smith, Huntsville, Deputy Chief of Staff, Intelligence, G-2, Intelligence Division
Jae A. Steele, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch N
Duane L. Stott, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate Core
Brenda S. Turner, Huntsville, Intelligence, G-2, Security Division
Donnie R. Vanzandt, Huntsville, Intelligence, G-2, Intelligence Division
Shirley B. Wilkes, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Michele D. Williams, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
Belinda J. Williams, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch T
Jason A. Williams, Huntsville, Space and Missile Defense Technical Center, Kinetic Energy Interceptor Directorate
Randolph W. Yergert, Huntsville, Technical Center, Space Technology Directorate

Performance Awards

Yolanda Y. Alexander, Huntsville, Missile Defense Agency
Ernest R. Anderson, Huntsville, Missile Defense Agency
Philip H. Avery, Huntsville, GMD Joint Project Office
Cedric Bailey, Huntsville, GMD Joint Project Office
Edwin A. Barber, Huntsville, Battle Lab, Analysis and Operations Directorate, Studies and Analysis Division
Renee N. Belzer, Arlington, Office of the Commanding General
George A. Bennett, Huntsville, Engineer, Operations Branch
William Betsayad, Huntsville, Technical Center, Advanced Technology Directorate
Milton Boutte, New Mexico, 193rd Space Battalion, Space Electronic Warfare Detachment
Robert G. Bowles, Colorado Springs, Communications, G-6, Information Management Division
Dennis N. Brill, Arlington, Force Development and Integration Center, IMD Division, Training and Doctrine
Kirby R. Brown, Colorado Springs, Battle Lab, Space Directorate
Terry H. Brown, USAKA, Test Support Division
Michael W. Butler, USAKA, Test Support Division
John Cady, Huntsville, Office of Legal Counsel
Patsy Campbell, Arlington, FA 40 Proponency

Awards/Promotions

Jennifer L. Campbell, Arlington, Office of PARC/Contracting and Acquisition Management
Gary E. Canaday, Huntsville, Engineer, Construction Branch
Penny J. Cash, Huntsville, Program Executive Office for Air, Space and Missile Defense
William M. Congo, Huntsville, Public Affairs Office
Robert G. Connell, Huntsville, Information Management, G-6
Bobby W. Cooley, Huntsville, GMD Joint Project Office
William E. Cooper, Huntsville, Intelligence, G-2
Aaron A. Corder, Huntsville, Technical Center, Information Science and Technology Directorate
William L. Cotner, Huntsville, Information Management, G-6, Communications and Visual Information Division
Thomas M. Craven, Huntsville, Engineer, Environmental Policy Compliance and Remediation Branch
William T. Davis, Huntsville, Engineer, Environmental Policy Compliance and Remediation Branch
John K. Dempsey, Huntsville, GMD Joint Project Office
Carl P. DeFranco, Colorado Springs, Communications, G-6, C31 Integration
Max M. Delgado, Colorado Springs, Communications, G-6, WGS SSE Engineering Section
John K. Dempsey, Huntsville, GMD Joint Project Office
Craig D. Dobson, Colorado Springs, Personnel, G-1
Stephen L. Donnelly, Huntsville, Engineer, Engineering Division, Technology Branch
Scott A. Ervin, Germany, Communications, G-6, Regional SATCOM Support Center-Europe
Dennis C. Fairchild, Huntsville, Technical Center, Directed Energy Directorate
Lee Flannery, Huntsville, Internal Review and Audit Compliance Office
John W. Fussell, Huntsville, Information Management, G-6, Plans and Operations Support Division
Linda M. Gentle, Huntsville, Test and Evaluation Center
Gina M. Gilbertson, Huntsville, GMD Joint Project Office
Alexander Gilmore, Huntsville, Technical Center, Advanced Technology Directorate
Mildred C. Goudy, Huntsville, Information Management, G-6, Communications and Visual Information Division
Gregory M. Greenemeier, Huntsville, Program Executive Office for Air, Space and Missile Defense
Gerald W. Greenwood, Huntsville, Engineer, Operations Branch
Jim O. Griggs, Huntsville, GMD Joint Project Office
Gary W. Gunter, Huntsville, Engineer, Engineering Division, Technology Branch
Robert R. Hamilton, Huntsville, Office of Legal Counsel
Michael K. Hollinger, Colorado Springs, Communications, G-6, C31 Integration
Catherine T. Hovater, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch T
Jay A. Howland, Huntsville, Technical Center, Advanced Technology Directorate
Robert D. Huffman, Huntsville, Test and Evaluation Center
Brian W. Hunter, Huntsville, Missile Defense Agency
Vernard E. Jackson, Arlington, Force Development and Integration Center, Combat Development
Patricia D. James, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
John E. Jorgensen, USAKA, Directorate of Information Management
Melvin Kelley, Huntsville, Equal Employment Opportunity Office
Melanie G. Klinner, Huntsville, Technical Center, Information Science and Technology Directorate
Wayne Koger, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Scott Larkin, Arlington, Operations and Plans, G-3, Strategic Communications Section
Karen Larson, Huntsville, GMD Joint Project Office
Michael E. Lash, Huntsville, Technical Center, Joint Center for Test and Evaluation
Billy W. Lemley, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
Victor J. Lewis, New Mexico, Space Electronic Warfare Detachment
Loretta L. Light, Huntsville, Technical Center, Joint Center for Test and Evaluation

Kurt Lohmann, New Mexico, Space Electronic Warfare Detachment
Sherry R. Mahafza, Huntsville, Technical Center, Information Science and Technology Directorate
John N. McCreary, Huntsville, Reagan Test Site, Kwajalein Support Directorate, Program Management and Development
Susan McRae McCulley, Huntsville, Technical Center, Systems Directorate
John M. McGary, Huntsville, GMD Joint Project Office
Stephen J. McKee, Colorado Springs, Communications, G-6, Information Management Division
Robert W. McMillan, Huntsville, Technical Center, Associate Director, Space and Intelligence
Russell R. Medley, Huntsville, Technical Center, Advanced Technology Directorate
Sharon G. Mitchell, Huntsville, Engineer, National Environmental Policy Act Compliance Branch
Shelia K. Noel, Huntsville, Technical Center, Systems Directorate
Linda S. Oellig, Colorado Springs, Personnel, G-1
Robert E. Ogle, Huntsville, Information Management, G-6, Plans and Operations Support Division
Jeffrey C. Olson, Huntsville, GMD Joint Project Office
Joseph T. O'Malley, Colorado Springs, Logistics, G-4, Readiness/ILS Division
Robert J. Oravits, Huntsville, Technical Center, Systems Directorate
Barton Pannell, Germany, Regional SATCOM Support Center-Europe
Douglas W. Paris, Colorado Springs, Operations, Communications, G-6, GSSC Army
Kevin L. Parker, Arlington, GMD TRADOC Systems Manager Office
Brenda K. Partain, Huntsville, Space and Missile Defense Technical Center, Tech Center Operations
Melanie K. Passero, Huntsville, Resource Management, G-8, Force Structure Division
Diane M. Paton, Colorado Springs, Communications, G-6, Information Management Division
John H. Penley, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Robbie H. Phifer, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch K
Jane B. Price, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
John H. Ralls, Huntsville, Small and Disadvantaged Business Utilization Office
James O. Roberts, Huntsville, Missile Defense Agency
Christopher G. Robertson, New Mexico, Space Electronic Warfare Detachment
Donny D. Rodgers, Colorado Springs, Logistics, G-4, Supply and Transportation
Fredrico O. Segura, Colorado Springs, Personnel, G-1
Kenneth H. Shipman, Huntsville, Program Executive Office for Air, Space and Missile Defense, JLENS office
Jeffrey A. Simon, Colorado Springs, Communications, G-6, GSSC Army
Douglas W. Smith, Colorado Springs, Intelligence, G-2
Teri B. Steele, Colorado Springs, Logistics, G-4, Supply and Transportation Division
Theodora F. Stewart, Huntsville, Command Integration Division
Richard C. Swanstrom, Huntsville, Program Executive Office for Air, Space and Missile Defense
Eric M. Tomlin, Huntsville, Technical Center, Systems Directorate, Systems Directorate
Barbara S. Tooley, Technical Center, Joint Center for Test and Evaluation
Dennis H. Tracey, Fort Detrick, Maryland, 1st SATCON Battalion, A Company
Sarah V. Trial, Huntsville, Personnel, G-1, Military Personnel Division
Buddy D. Wagoner, Honolulu, Hawaii, USAKA/RTS Field Office
Belinda J. Williams, Huntsville, Office of PARC/Contracting and Acquisition Management, Branch T
Melva L. Wooten, Huntsville, Missile Defense Agency

Quality Step Increases

Michael B. Britton, Fort Meade, Maryland, 1st SATCON Battalion, B Company
Portia M. Davidson, Arlington, Personnel, G-1, Community and Family Programs Division

Joyce E. Duff, Fort Greely, Test and Evaluation Center
Julia F. Elliott, Huntsville, Engineer, National Environmental Policy Act Compliance Branch
John R. Fairlamb, Arlington, Office of Legal Counsel
Nancy L. Hasbrouck, Huntsville, Program Executive Office for Air, Space and Missile Defense
Charles A. Holpp, Huntsville, Personnel, G-1
Russell C. Hutcherson, Huntsville, GMD Joint Project Office
Michael D. Irvine, Arlington, Operations and Plans, G-3, Program Integration Branch
Willard L. Kistler, Huntsville, GMD Joint Project Office
Thomas L. Mack, Arlington, Force Development and Integration Center, Combat Development
Nelson R. McKown, Huntsville, Operations and Plans, G-3, Command Evaluation Division
Yancy C. Mitchell, Huntsville, Technical Center, Tech Center Operations
Coy D. Perry, Huntsville, Battle Lab, Simulations Directorate, Testbed Product Office
Daniel A. Peterson, Huntsville, Program Executive Office for Air, Space and Missile Defense
John Popescu, Huntsville, Office of Legal Counsel
Phillip T. Rodgers, Huntsville, Test and Evaluation Center
Diane G. Schumacher, Arlington, Office of the Commanding General
Robert K. Strider, Huntsville, Battle Lab, Analysis and Operations Directorate, Battle Lab Operations Division
Richard W. Todd, GMD Joint Project Office
Walter L. Trammell, Huntsville, Office of Technical Integration and Interoperability
Erbin L. Troutman, Huntsville, Information Management, G-6
James A. Walker, Huntsville, Operations and Plans, G-3, Plans Division
Terri Lynn Washburn, Huntsville, Office of PARC/Contracting and Acquisition Management, Command Support Services Branch
James L. Washington, Arlington, Force Development and Integration Center, Combat Development
Charlene R. Williams, Huntsville, Technical Center, Tech Center Operations

Special Act Awards

Alen Alexander, Huntsville, Missile Defense Agency
Carol D. Alkhafi, Colorado Springs, Office of PARC/Contracting and Acquisition Management, Contracting Division
Stephen P. Amacher, Colorado Springs, Logistics, G-4, Readiness/ILS Division
Philip H. Avery, Huntsville, GMD Joint Project Office
Phyllis M. Baez, Colorado Springs, Office of the Deputy Commanding General, Operations, Command Group
Alesia K. Barger, Huntsville, Personnel, G-1, Plans, Policy and Training Division
Brian P. Barlow, Huntsville, Technical Center, Joint Center for Test and Evaluation
Brent W. Beason, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Milton Boutte, New Mexico, 193rd Space Battalion, Space Electronic Warfare Detachment
Richard C. Bowen, Huntsville, Missile Defense Agency
Michelle A. Bower, Colorado Springs, Logistics, G-4
Franklin R. Bowles, Huntsville, Technical Center, Joint Center for Test and Evaluation
Michael B. Britton, Fort Meade, Maryland, 1st SATCON Battalion, B Company
James R. Brothers, Huntsville, Technical Center, Directed Energy Directorate
Paula R. Brumlow, Huntsville, Personnel, G-1, Civilian Personnel Division
Steven E. Bryant, Huntsville, Technical Center, Kinetic Energy Interceptor Directorate
Jan P. Burke, Huntsville, Office of PARC/Contracting and Acquisition Management, Policy and Pricing Branch
Robert L. Burks, Huntsville, GMD Joint Project Office
Phillip M. Burroughs, Huntsville, Program Executive Office for Air, Space and Missile Defense
John Cady, Huntsville, Office of Legal Counsel
Ramon Campos, Huntsville, GMD Joint Project Office
Barbara A. Cantrell, Huntsville, Technical Center, Joint Center for Test and Evaluation
Steven A. Casalino, Colorado Springs, 1st SATCON Battalion, Command Section
Michael G. Chapman, Huntsville, GMD Joint Project Office

Dodgen assumes command of SMDC

By Marco Morales
SMDC Public Affairs

FORT MYER, Va. — Maj. Gen. Larry J. Dodgen assumed command of the U.S. Army Space and Missile Defense Command (SMDC) and the U.S. Army Forces Strategic Command Dec. 16 during a special retirement review in honor of outgoing Commanding General Lt. Gen. Joseph M. Cosumano Jr.

Assisting in the exchange of SMDC's unit guidons was Adm. James O. Ellis Jr., commander, U.S. Strategic Command (USSTRATCOM), Gen. George W. Casey Jr., Vice Chief of Staff, U.S. Army, and SMDC Command Sgt. Maj. David Lady.

Attended by numerous VIPs and distinguished guests, the dual ceremony was conducted at Conmy Hall on Fort Myer, Va., led by the commander of troops, Col. Charles R. Taylor, commander, 3rd U.S. Infantry (The Old Guard).

Dodgen recently served as the commanding general, U.S. Army Aviation and Missile Command (AMCOM), Redstone Arsenal, Ala.

"SMDC has been an organization always pointed toward the future," Dodgen said, adding, "This will not change. Over the next year in conjunction with MDA (Missile Defense Agency), we will bring on new missile defense capabilities to protect our homeland. We will embrace and mature new missions as the component of USSTRATCOM under Admiral Ellis; in addition we will continue to integrate space capabilities and develop new technologies to serve our tactical Army and its Soldiers."

"For the men and women of SMDC, the future will be every bit as exciting as the past and I look forward to our service together," Dodgen said.

"Working closely with joint partners, General Cosumano has led efforts to field

the ground-based midcourse defense segment of the ballistic missile defense system on track for deployment in the fall of next year," said Ellis, referring to one of many of the outgoing commanding general's accomplishments. "The ground-based midcourse defense brigade and battalion will be the cornerstone of the GMD system designed to protect the United States, our deployed forces, and friends and allies around the globe against ballistic missiles."

Ellis further acknowledged the selfless support provided to Cosumano by his wife, Lydia.

"As some may know, as a breast cancer survivor, she has been involved in numerous outreach discussions and has been a tremendous role model," Ellis said, adding, "She has demonstrated in every way in every day the sincere desire to improve the well being and quality of life not only for Soldiers and their families assigned to SMDC, but also for all members of the joint team who are a part of the local community regardless of where the Cosumanos were stationed."

Referring to a Civil War era Army general, Ellis used that general's quote to make a point.

"Ideals are like stars, you will not succeed in touching them with your hands, but like the sea-faring man on the ocean desert of waters, you choose them as your guides and following them, you reach your destiny ... I like an Army man who's willing to talk about 'sea-faring'," Ellis said, sparking laughter from the audience.

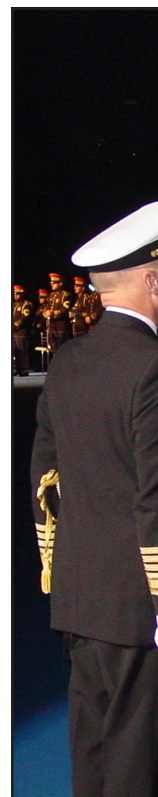
"Joe and Lydia, you certainly have had those stars before you. And you certainly have followed your ideals and achieved a destiny that you can match," he said, thanking them for their service to the Army and our nation.

Ellis then turned the audience's attention to the incoming commanding general's credentials.

"General Dodgen also brings an outstanding record of service to this command," Ellis said. "He will add a wealth of experience and fresh enthusiasm to the team. His proven leadership has been demonstrated time after time over a career that now spans more than 30 years."

Gen. Casey joined in welcoming the Dodgens to SMDC.

"Larry and Leslie, as I said, it's great to have you back in the D.C. area. You can even have your old house back after you get the Caseys out," Casey said, as the audience laughed. "I know everyone here joins me in wishing you good luck as you pursue your duties at SMDC."



Adm. James O. Ellis Jr. stands ready for the change of command ceremony.



Photo by Marco Morales

Vice Chief of Staff of the Army Gen. George W. Casey Jr. welcomes the Dodgens back to the Pentagon D.C. during his comments.



Photo by Marco Morales

The Old Guard Fife and Drum Corps passes in review.



Maj. Gen. Larry J. Dodgen, center, and Gen. George W. Casey Jr. during the ceremony.



Photo by John E. Upp III

James O. Ellis Jr., left, Maj. Gen. Larry Dodgen and Lt. Gen. Joseph M. Cosumano Jr., right, participate in the passing of the U.S. Army Space and Missile Defense Command flag at the command ceremony Dec. 16 at Fort Myer, Va.



Photo by John E. Upp III

James W. Ellis Jr. returns to Washington.



Photo by Marco Morales

Outgoing commander Lt. Gen. Joseph M. Cosumano Jr. accepts the SMDC flag from Command Sgt. Maj. David Lady.



Photo by John E. Upp III

Maj. Gen. Larry Dodgen accepts the flag of the U.S. Army Forces Strategic Command from Adm. James O. Ellis Jr.



Photo by Cali Coulthard

James O. Ellis Jr. and his wife, Leslie, share a laugh with Vice Chief of Staff of the Army during the reception held following the change of command ceremony.

Dodgen

Continued from page 1

Dodgen came to SMDC from the U.S. Army Aviation and Missile Command at Redstone Arsenal, Ala. He had served in that capacity since Sept. 10, 2001.

From 1999-2001, he was director of the Joint Theater Air and Missile Defense Organization in the Pentagon.

Dodgen, 54, is a New Orleans native who received a bachelor's degree in chemical engineering from Louisiana State University in 1972 and holds a master's degree in public administration from the University of Missouri and a master's in national security and strategy from the U.S. Naval War College.

From June 1989 to December 1991, he commanded the 8th Battalion 43rd Air Defense Artillery; and he led his battalion into combat in Saudi Arabia during OPERATION DESERT STORM.

SMDC building maintenance managers support command as occupants prepare for move to Von Braun Complex

By Marco Morales
SMDC Public Affairs

HUNTSVILLE, Ala. — The building occupied by U.S. Army Space and Missile Defense Command (SMDC) employees at 106 Wynn Drive in Huntsville has gone through several name iterations in its 35-year history including the Sentinel System Command (SENSCOM), Safeguard System Command, Ballistic Missile Defense Systems Command, Ballistic Missile Defense Advanced Technology Center, Strategic Defense Command, and the Space and Strategic Defense Command.

Other tenants have included the Safeguard Logistics Command, Redstone Readiness Group, Huntsville Division of the U.S. Army Corps of Engineers, Nike-X Development Office, General Accounting Office, Continental Air Defense Command, Army Missile Command Finance and Accounting Office, Army Audit Agency, and the Army Air Defense Command.

Construction on the two-story building began in April 1968 for the new home of the SENSCOM. Construction cost for the building was approximately \$5 million. On Feb. 8, 1969, the new building was formally dedicated as then-commander of SENSCOM, Brig. Gen. Ivey O. Drewry Jr., led the ribbon cutting ceremony.

As the command anticipates and prepares for its move in Huntsville to the new five-story, 220,000 square foot Von Braun Complex on Redstone Arsenal in a few weeks, employees of SMDC will bid their farewell to the building on Wynn Drive.

"Sometime in mid-December the elements planning to remain in this building will tell us of their floor space requirements," said Korky Gish, chief facility manager for the building on Wynn Drive. The Wynn Drive building offers a total 389,500 square feet. "Those elements include the Patriot Project Office, the Medium Extended Air Defense

System Product Office, the Theater High Altitude Area Defense Project Office, the Missile Defense Targets Joint Project Office, the JLENS Project Office, and a few others," he said.

Providing a safe and reliable building has been one of Gish's jobs as chief facility manager. Gish brings a wealth of know-how to this position, having some 20 years experience in building management and maintenance.

His experience in the commercial arena ties in closely to working with the government having worked for such organizations as Hilton, Marriott and Holiday Inn hotels.

"The building has had 'growing pains' in that we've had to find ways, based on its initial construction, to upgrade its heating and air conditioning unit," Gish said.

"The requirements and tasks work out to be about the same," he said. "I had never had the opportunity to work with government workers like the ones in this building."

Gish said that when he receives a support requirement, the government brings that requirement to Calvin Jones of the U.S. General Services Administration (GSA). Jones then brings the requirement to Paul Sinclair, chief of building and facilities division, G-4, Logistics. Sinclair then brings a requirement to Gish. All three work together as a team to support requirements or address issues.

GSA is the landlord for the federal government, with a total inventory of more than 330 million square feet of workspace for a million federal employees in 2,000 American communities. This comprises more than 1,600 government-owned buildings, or approximately 55 percent of the agency's total inventory. The remaining 45 percent is in privately owned, leased facilities, one of which is the SMDC building on Wynn Drive.

"The building was lacking a few things that had to be worked out with the way government conducts business. And the Logistics Office worked closely with me to



Photos by Marco Morales

Korky Gish, chief facility manager at 106 Wynn Drive, Huntsville, Ala., brings more than 20 years experience to the job.

ensure this building received the proper support so that people working here could accomplish their missions," Gish said.

Gish, 43, from Gillette, Wyo., is a certified Hotel Association Facilities Management Administrator (FMA) and a licensed heating and air conditioning specialist. His two employees, Tom Kuykendall and Larry Williams, make sure this building runs efficiently.

"They are two excellent people who've helped a lot in making my job easy," Gish said. "They do all preventive maintenance for the building including everything from electrical to plumbing, carpentry and heating, ventilation and air conditioning requirements."

Gish focuses on safety, training his people to be the best, and believes in keeping his customers happy.

"Safety is foremost in my book. If something isn't safe, it doesn't work and people's lives may be affected," he said, adding, "People who work for me are constantly in the training mode because we're working toward one goal — to get better at what we do. And with automation and changes in technology, we have to stay on top of it. Everything in this building is automated. I can run it from this computer," Gish said, pointing to the PC behind his desk. "For example, if I get a call from an employee who is too cold or too hot, I can adjust the temperature from here. I respond to building maintenance requirements within five minutes. It may not get fixed in five minutes, but we will respond in that time."

He offers some great advice to his co-workers and subordinates.

"My philosophy is taken from previous mentors who said, 'if you keep your mouth shut and your ears open, you might learn something'."

Editor's note: For the latest information on the Von Braun Complex and relocating updates, visit the following Web site on the SMDC Command Net:
http://intranet/SMDC_Relocate/Relocation.asp



Tom Kuykendall, left, and Larry Williams keep the building running on a daily basis.



Photo by Spc. Stacy-Lyn De La Hoz

Soldiers from B Company, 1st Satellite Control Battalion, listen as Fort Meade’s Headquarters and Headquarters Command Battalion Commander Lt. Col. Shelby Bell speaks about the importance of honoring the nation’s veterans. The SATCON soldiers participated in the post’s Veterans Day ceremonies, assisting in the marking of graves with flags.

SATCON Soldiers place flags on vets’, children’s graves

By Jeff Crawley,
Soundoff!

FORT MEADE, Md. — Now that he’s in the military, Spc. Kevin Feimster, Bravo Company, 1st Satellite Control Battalion, says Veterans Day has taken on a new meaning. “It’s special because I have friends and unit members going to Iraq,” he said.

Feimster was one of dozens of Soldiers who placed U.S., German, and Italian flags by headstones Nov. 7 at the Post Cemetery. The ceremony was a way for the post’s Headquarters and

“To all of our veterans we have a simple yet heartfelt message: Thank you.”
— Lt. Col. Shelby Bell

Headquarters Command Battalion to honor those buried here in observance of Veterans Day, said Capt. Elizabeth Natale, Operations officer for HHC.

Before the ceremony began, small flags were placed at the tombstones by soldiers from the 241st Military Police Company, 1st SATCON Bn., and HHC. Of the 290 people buried at the Post Cemetery, there are graves of five U.S. servicemen, 33 Germans and two Italian World War II prisoners of war who died while in captivity in this area.

“Keep us from forgetting the heroes of the past, lest we become cowards in the face of the future,” said HHC Chaplain (Capt.) Vincent Dominique in his opening prayer.

In her remarks, HHC Commander Lt. Col. Shelby Bell covered the history of Veterans’

Day. “Brave fighting men and women ... for 228 years have underwritten our freedom with their duty, honor and self sacrifice,” she said.

“To all of our veterans we have a simple yet heartfelt message: ‘Thank you,’” said Bell. “We want you to know that the example you’ve set serves to inspire Soldiers like us to follow in your footsteps.

“Also remember that veterans’ families have paid a price for freedom. The family member gravesites among us here today are a testament to their service.

“We must also pay our respects to the German and Italian soldiers and sailors that have been laid to rest here,” said Bell.

This was the second flag placing that Maj. Darwin Ebeling, executive officer of HHC, had participated in. He

helped his son’s Boy Scout troop place 10,000 flags at a veterans’ cemetery in Catonsville.

“I feel really good,” said Ebeling, “it’s a good way for us to honor Soldiers and family members from a bygone era.”

Ebeling noted it was appropriate to honor foreign soldiers because they were fighting for their countries, just as were American Soldiers.

HHC has adopted the Post Cemetery as a community service project. In October, its Soldiers performed a major cleanup of the cemetery and have since maintained the grounds monthly.

1st Sgt. Joey Thornburg, B Co., 1st SATCON Bn., said, “I think it’s great. It’s one way we can show our appreciation for what they (veterans) have done.”



Photo by Dan Adler

Always Faithful

Marine Raider John Freeling, escorted by Kwajalein resident Joanna Bucknam, who served in the Marines from 1997-2001, places a wreath at the dedication of the Makin Raider Monument at the flag poles Nov. 11 during the island Veterans Day ceremony. The event topped four days of activities involving 22 visiting Marine Raiders. The U.S. Army Space and Missile Defense Command sponsored the trip to dedicate a monument to the Makin Raiders.

Civilian News

Web site to help smokers quit

The National Cancer Institute has introduced a new Web site dedicated to helping smokers quit — www.smokefree.gov.

This is a commercial-free site developed using scientific smoking cessation research that provides a variety of media to help smokers quit, including online instant messaging, a Web-based quitting guide, smoking quit line (1-888-44U-QUIT), and self-help guides. Smoking cessation self-help guides are available for special populations, including Spanish speakers, African American smokers, smokers over the age of 50 and smokers who have recently quit.

Unique www.smokefree.gov features include a nicotine addiction test, a craving journal and details on medications that can help smokers manage withdrawal symptoms. The site also provides the phone numbers and Web sites for quit lines within each state via an interactive U.S. map.

Providers may fax prescriptions to the TRICARE Mail Order Pharmacy

Many prescription pads used by providers contain embedded watermarks to prevent fraud and forgery. When prescriptions written on watermarked pads are faxed to the Tricare Mail Order Pharmacy (TMOP), the watermarked area of the copy received at TMOP is black and unreadable or totally blank.

To allow TMOP to contact a provider when an unreadable watermarked prescription is received, a cover sheet containing the provider's name and telephone number should be faxed along with every prescription.

TMOP receives thousands of faxes daily and will make every attempt to track down providers as long as they have contact information. A cover sheet included with every prescription that's faxed to TMOP would be the best possible way to provide the needed contact information and, as a result, prevent unnecessary delays in providing services to TMOP beneficiaries.

Please remind your provider to include a cover sheet, with his or her name and phone number, when prescriptions are faxed to TMOP. TMOP related information is available online at www.tricare.osd.mil/pharmacy/tmop.cfm.

TSP Open Season ends soon

The Thrift Savings Plan Open Season ends Dec. 31. During this open season, participants covered by FERS may elect to contribute up to 14 percent of their basic pay each pay period to the TSP; participants covered by the Civil Service Retirement System may elect to contribute up to 9 percent of the basic pay they earn each pay period. The Internal Revenue Service elective deferral limit (the cap on contributions to the TSP per year) for 2004 is \$13,000. Army civilian employees may make changes to existing accounts or enroll during this open season through the Employee Benefit Information System (EBIS) at <https://www.abcs.army.mil> or through the phone-based Interactive Voice Response System (IVRS) at 1-877-276-9287 in the Continental United States.

Hard copy Leave and Earnings Statements revised

Effective Jan. 24, 2004, the Defense Finance and Accounting System will display only the last four characters of the social security number (SSN) on the Leave and Earnings Statement (LES). This change is being expedited because of concerns with identity theft and will affect the hard copy LES which is mailed to the employee's home address. The electronic LES, available on myPay, will continue to display the entire nine characters of the SSN. Employees are encouraged to use myPay to view and print their biweekly LES instead of having them mailed to their home. An advantage of receiving your LES electronically is that each employee can save the Department of the Army 34 cents each pay period or \$8.84 per year. Additional features of myPay allow you to view and print your W-2; change federal and state tax withholdings; update bank account and electronic fund transfer information; manage allotments; make address changes; purchase and change U.S. Savings Bond allotment and distribution; and view and print travel vouchers. Visit the Web site, <https://mypay.dfas.mil> to obtain a copy of the brochure on myPay. If you do not have a Personal Identification Number (PIN), you can obtain it via the current Web site.

Military News

New Web site focuses on 'Way Ahead'

"The Way Ahead" Web site went online Nov. 26 at www.army.mil/thewayahead, outlining the Army leadership's plan to increase wartime relevance and readiness and institutionalize a joint and expeditionary mindset.

"We are accelerating change to help our Soldiers and our nation fight the current war on terrorism," said Acting Secretary of the Army Les Brownlee. The Army will reorganize its combat and institutional organizations and redesign its formations to provide modularity and flexibility. It will also re-balance the active and reserve forces, and emphasize adaptability in leaders and Soldiers.

Army agencies are finalizing plans for the focus areas, with implementation decisions to be announced in the near future.

Changes to 2004 National Defense Authorization Act

• 2004 pay raises official

The recently signed 2004 National Defense Authorization Act includes an active duty pay increase of at least 3.7 percent to all military members. Although the average pay raise is 4.15 percent, active duty warrant officers and enlisted personnel will be receiving a pay raise that ranges from 3.7 percent to 6.25 percent with the largest percentages going to enlisted service members E-5 and above. Commissioned officers on the other hand will receive a flat 3.7 percent pay raise across the board. The new raises are effective on Jan. 1, 2004. Service members will see the increase in their Jan. 15 paychecks.

• Concurrent receipt update

With the signing of the 2004 National Defense Authorization Act (NDA), military retirees with a VA rated disability of 50 percent or more will finally be given their due. Section 641 of the 2004 NDA marks the phase-in of Full-Concurrent Receipt. This means that starting in 2004 disabled military retirees will start receiving both their military pension and a flat monthly amount based on their disability rating. The phase-in will occur over the next 10 years with the bulk of the phase-in being front loaded in 2004. Unlike the Combat Related Special Compensation (CRSC), Concurrent Receipt will be automatic; retirees will not be required to submit an application.

• Reservists gain commissary, other benefits

The fiscal 2004 National Defense Authorization Act offers Reservists and their families unlimited commissary privileges, better health benefits and an overall average military pay raise of 4.15 percent.

Army updating ID cards, DEERS for deployed Reserve Component

The Army is scrambling to renew identification cards for deployed National Guard and Army Reserve Soldiers and update information for their family members in the Defense Enrollment Eligibility Reporting System (DEERS). With the extension of Guard and Reserve Soldiers on active duty supporting OPERATIONS IRAQI FREEDOM and ENDURING FREEDOM, the Army estimates as many as 55,000 Soldiers will need new identification cards while still in the theater of operations. An estimated 95,000 family members will require new ID cards and updated DEERS information to continue their eligibility for services and access to facilities.

Wounded soldiers need assistance

The American Red Cross at Walter Reed Army Medical Center is looking for incidentals/comfort items for sick and wounded Armed Forces personnel now recuperating at the hospital. When someone stationed elsewhere is wounded or falls ill, they are immediately evacuated, and it can take weeks for personal effects to catch up with them. The Red Cross is asking for donations of telephone cards of at least 30 minutes; rolling luggage (small), totes, carry-ons; individually wrapped snacks; magazines, notepads, pens, playing cards and games; and sweat pants and shirts (all sizes). All items should be addressed to: ATTN: Barbara Green, American Red Cross, Walter Reed Army Medical Center, 6900 Georgia Ave, N.W., Washington, DC 20307-5001. Checks should be made out to the American Red Cross. For more information, call (202) 782-2080 or e-mail Barbara.Green.1@AMEDD.army.mil.

Battle Lab introduces new battlefield imaging product

By Debra Valine
Editor, The Eagle

WASHINGTON, D.C. — Using video gaming technology to translate battlefield images onto a 3-dimensional display is the concept behind U.S. Army Space and Missile Defense Command's newest efforts at improving the situational awareness of the battlefield picture.

SMDC's Battle Lab previewed its concept for 3-dimensional battlefield imaging — BattleVision — at the AUSA National Conference Oct. 6-8 and again at AUSA El Paso Dec. 9-11.

Taking Advanced Warfare Environment (AWaE) technology currently in use to provide real-time battlefield imagery, BattleVision uses gaming industry technology to translate the 2-dimensional battlefield map into a 3-D environment. The result is a real world image that closely resembles a video game screen.

"Feedback from AUSA was

that it would have been great to have this technology in Iraq complementing the 2-D imagery being used," said John Buckley. "BattleVision uses a standard personal computer with a high-end commercial video card. The gaming technology allows us to build the 3-D database, which takes up much less space. We think this is a way of the future for the Battle Lab."

SMDC and Camber Corp. of Huntsville, Ala., have been working together for a number of months creating BattleVision. The goal is to have a horizontally integrated solution for C4ISR visualization, rather than a multiple stovepipe approach. It will be generic with the capability to plug in new applications.

"What BattleVision has done is transform the 2-D world into a 3-D representation of a map," Buckley said. "If it is importable in AWaE, it is importable into BattleVision. For instance, if you see an airplane or helicopter appear

on the screen, it is real, not made up."

Camber Corp. built the algorithms for the database in the virtual world. Once information is transferred from AWaE (2-D) to BattleVision (3-D), the user can change the screen to show environmental elements such as snow, rain, daylight, darkness, wind

direction, etc. Double clicking on an icon in the 2-D world will cause that item to show up in the 3-D world.

The result is a better understanding of what an area actually looks like, with the real data being immersed in a virtual world to create the new reality expected by the modern warfighter.



Photo by Debra Valine

At the two recent Association of the U.S. Army conferences, demonstrations showed potential users what they could expect from BattleVision. Kelly Kennedy, above, is a software engineer with Camber Corp.

Just providing a little Thanksgiving help

Soldiers, contractor engage in different 'Mission'

SMDC Public Affairs

COLORADO SPRINGS, Colo. — Five Soldiers and one contractor from Space and Missile Defense Command lent a hand to the Springs Rescue Mission here, during its annual Thanksgiving Banquet the day before Thanksgiving.

Sgt. 1st Class Patrick Trombley, Staff Sgt. Steven Cato, Sgt. Rob Smedley, Sgt. Jennifer Swift, and Private 1st Class Michael Winkler, all of the Headquarters and Headquarters Company, 1st Satellite Control Battalion, were called to action by Sharon Hartman, a public affairs and graphics specialist in the Public Affairs Office.

On her way into work, Hartman heard

on her car radio that numerous volunteers for the banquet had canceled because they had come down with the flu. She decided to ask members of the command if they could help the mission by volunteering as a group.

"I have a lot to be thankful for this year, and I just wanted to do something to help others," Cato said.

"I've been very fortunate to have three meals a day, clothes to wear and a place to sleep every night, so it's nice to have the opportunity to give back to people who are less fortunate," Swift said.

This was the first time helping with the Springs Rescue Mission for each of the volunteers from the command, so they did not know what to expect.

Joe Vazquez, the executive director of the Springs Rescue Mission explained that the purpose of the mission, which has been in Colorado Springs since 1996, is to minister to the less fortunate in the community not only by helping with emergency services, such as food boxes, clothing, and furniture, but also to feed them spiritually.

"The mission is open year round, so what we are doing today is only a small piece of what we do," said Vazquez.

Some of the other events the mission conducts are the Christmas meal and the Christmas Eve giveaway, all major holidays to include Mother's and Father's Day, and barbecues in the park during the warmer time of the year.

"We have more than 3,000 volunteers throughout the year and there are all kinds of volunteer opportunities. Volunteers can be any age, and all sizes of groups are welcome. We try to plug everybody in to be able to participate and help with what we do," added Vazquez.

In addition to serving the Thanksgiving meal at the banquet, the mission was distributing coats, clothing and a few toys to those in need.

"The Soldiers that came to help were wonderful," Hartman said. "The mission had enough volunteers serving the food, so we helped hang up and set out the coats and clothes from bags that had been donated. It was quite a moving experience seeing how grateful people were for things we often take for granted."

Many who came to the event made sure they stopped by to thank the Soldiers not only for their service to the nation, but also for volunteering their time to help at the banquet.

"I have volunteered at the veteran's home during Thanksgiving, and sometimes go there during the holidays to spend some time with the vets and share war stories with them," Trombley said.



Photo by Sharon L. Hartman

Two local people attending the Springs Rescue Mission's Thanksgiving Banquet thank Sgt. 1st Class Patrick Trombley of the 1st Satellite Control Battalion for volunteering at the event.



Photo by Joyce Duff

In recognition of receiving top honors at the DA Police Academy, Officer Carl Pruitt, right, is presented a Fort Greely Commander's coin from Maj. Marie Grimmer, garrison commander.

10 police officers graduate from Fort Greely, Alaska, DA Police Academy

By Joyce Duff
Fort Greely, Alaska

Top honors went to Officer Carl Pruitt after completing eight weeks of police training. The curriculum for the Fort Greely DA Police Academy Class 02-04 consisted of laws; mock situations; radar; DUI detection; arrest authority; self-defense measures; and federal, state, local and military regulations and laws. Another training area was firearms qualification, which took place on a sunny day at temperatures of -22°.

When asked what it took to receive this recognition Pruitt said, "I studied hard and time away from the family paid off. It's a good group of guys and we studied together."

Ten police officers graduated from the class.

"I'm looking forward to growth at Fort Greely," said Pruitt.

Most commissaries not closing

By Rudi Williams
American Forces Press Service

WASHINGTON, D.C. — To soothe anxiety among service members and their families about reports of the Defense Department closing commissaries, a top DoD official recently emphasized that the department strongly supports commissaries as an important benefit of military service.

In an interview at his Pentagon office Dec. 13, John M. Molino said, "The future of the commissary benefit is very sound, very healthy." Molino is deputy undersecretary of defense for military community and family policy, and acting deputy undersecretary of defense for equal opportunity. "The department is committed to maintaining a commissary benefit."

Calling recent media coverage of the commissary issue "slanted and inaccurate," Molino said DoD strongly supports the commissary benefit. Commissary customers save 30 percent on average in comparison to shopping at civilian supermarkets.

Molino said the controversy goes back three years to when, shortly after arriving at the Pentagon, Defense Secretary Donald H. Rumsfeld asked whether the department should be running a chain of grocery stores.

"We did a detailed analysis of whether or not there were other ways to deliver the commissary benefit," Molino said. "The conclusion was that the commissary needs to stay (as) something we do within the Department of Defense, even though it is outside our core competency."

People tend to forget that DoD conducted a review and that Deputy Defense Secretary Paul Wolfowitz concluded that the commissary is not an item for privatization, Molino noted.

"The leadership of the department has told us that the commissary issue is off the table," Molino noted. "We are now focused on good management and providing the best benefit we can. We subject the commissaries to the same customer satisfaction indexes that private sector grocery stores do."

He said the commissaries' performance is much better and customers are happier than ever before. "They're happier with the selection of the groceries, and the cleanliness and the quality of the stores," he added.

Even though DoD isn't searching for ways to close commissaries, Molino said, realistically, there might be a location that needs to be closed.

The No. 1 priority governing keeping a commissary open is the number of active duty personnel assigned, which should be at least 100, he said. "But if you don't hit that number, it doesn't always mean we'll close the commissary," Molino noted. "We look at all of the factors and weigh heavily the quality of life implications of closing the store."

Resource Management team proves you can have fun, learn too

Teamwork and training were the objectives of a recent G-8 outing. On Oct. 30 Col. Mark Glynn took his Huntsville, Ala., team to the Dotson Family Farm for some Team Building/Consideration of Others training.

Yvonne Hampton, Jim Longe, Gayle Pridmore, Diane Rogers, and Rhonda Norris organized the event.

After some Grub & New (Kay New's first appearance as a stand up comic; not believed to be her last), teams were assigned by random drawings. Each team selected a leader, not knowing that the leader would be used to "build a scarecrow."

Participants were given seconds to be creative by selecting props taken from the local "garage attic" as well as from their own farm attire. Hay (straw to city people; although there is a difference to farmers) was provided. The organizers were the judges and the "Best Team" was selected without the participants knowing the criteria, which was to have the most individuals to actively participate and camaraderie. The outcome was the best looking G-8

scarecrows you have ever seen.

Rick Mallowney (Scarecrow), Wendy Harris, Rita Borovac, Pat Ward, Hurley Hughes and Wayma Akins won the event.

This group could not resist a little fun. The next event called "fruity cow paddies" required every team member to tie a pair of panty hose filled with an orange around their waist and push another orange on the ground.

Each team encouraged and cheered their members while moving the orange the distance. The fastest teamwork effort being Larry Davenport, Jeffery Shields, Gloria Hemby, Wendy Harris, Janet Seirsma, Greg Heath and Irene Lloyd.

Next Bob Dotson (the only outsider allowed) took everyone on a hayride of sorts and dropped them off on the back 40 acres. The problem was he did not tell them he wasn't coming back to get them. (He really did come back.) But one dedicated walker, Irene Lloyd walked the whole distance back. She said her objective was to "be able to eat more food."



The winners were Rick Mallowney (Scarecrow), Wayma Akins, Wendy Harris, Pat Ward, Rita Borovac, and Hurley Hughes.



Photo by Marco Morales

Holiday sharing

Maj. Gen. Larry J. Dodgen, commanding general, U.S. Army Space and Missile Defense Command, shares his holiday spirit with 3-4 year olds of the preschool class at Martha's Table in Washington, D.C. Dodgen, along with several members of the Arlington staff, participated in this year's delivery of toys and winter clothing donated by SMDC soldiers, civilians and contractor employees. Martha's Table is a volunteer-supported non-profit organization founded in 1980. It is dedicated to fulfilling the needs of low-income and homeless children, families, and individuals.



Photo by 1st Lt. Jeff Maranich

Delta Company, 1st Satellite Control Battalion commander holds the battalion birthday cake as the youngest — Pfc. Curtis Pouliot, left, and oldest — Steve Wikoff —members of the battalion simultaneously blow out its candles. Wikoff is a government civilian and retired Soldier.

Delta Company celebrates satellite battalion's birthday

By Pfc. Curtis Pouliot
Unit reporter

CAMP ROBERTS, Calif. — On Nov. 1, the 1st Satellite Control Battalion celebrated its 10th year in operation.

What's to celebrate?

1st SATCON Bn. operates and manages the Defense Satellite Communications System (DSCS) Ground Stations. This system spans the globe to provide Super-High-Frequency communications to all U.S. war fighting forces anywhere, anytime. Management, planning and control of the payloads of the DSCS satellites are the battalion's mission and the largest part of Space and Missile Defense Command operations.

The battalion operates and maintains five companies that operate DSCS control facilities located around the world. 1st SATCON controls the satellite links for tactical and strategic warfighter communications networks. The companies also provide payload control to the satellites as well as technical

and troubleshooting assistance required to ensure maximum support to the user.

At D Company, the "battalion spirit" is celebrated each new year of operation with an annual cake-cutting ceremony. It's traditional in the Army for the youngest and oldest members of the company to blow out the candles on the birthday cake. The youngest member represents the future of the battalion and the oldest member represents the strength and wisdom that will be passed to the younger Soldiers.

This year, the youngest member of the company is Pfc. Curtis Pouliot, a recent arrival. The wisest member of the company, also referred to as the oldest, is Steve Wikoff, a retired Soldier and government civilian, who commented on the dubious distinction — "Old is relative. I have boots older than Pfc. Pouliot, but the battalion is older than my truck!"

Once the ceremony concluded, D Co. Soldiers had their cake and ate it, too!



Photo by Sgt. 1st Class Ken Hudson, 319th Mobile Public Affairs Detachment

Australian Army Capt. Dan Weber and U.S. Army Space Support Team 2 member, Capt. Daryl Breitbach run almost neck and neck during a 10K run honoring the 228th birthday of the Marine Corps. The run took place at Camp Victory, Iraq.

The few, the proud — but not a Marine

By Sharon L. Hartman
SMDC Public Affairs

Capt. Daryl Breitbach — a member of Army Space Support Team 2 stationed at Camp Victory, Baghdad — was the first to cross the finish line during a 10k run there, honoring the 228th birthday of the U.S. Marine Corps.

Breitbach came in first at 00:37:16, with Australian Capt. Dan Weber a close 23

seconds behind.

Breitbach, a competitive runner since he was 14, ran cross-country and track in high school and college. He now runs or works out at least six times a week and runs on average 35-40 miles per week.

"Here in Iraq running and working out provides an excellent way to relax and take your mind off work between shifts," said Breitbach.



Photo by Debra Valine

Bob Strider, left, Shannon Morrison, Steve Toler, Michelle Smartt and Veronica Collins move eight carts overflowing with toys to the loading dock.

Toys for Tots

Huntsville employees donate toys, bikes to area children

Every year SMDC participates in the U.S. Marine Corps Reserve Toys for Tots program.

This year the Joint Center for Test and Evaluation, Data Analysis and Exploitation Directorate, Airborne Sensors Directorate, and the Test and Evaluation Directorate pooled their finances and purchased 11 bicycles and 11 helmets for the “Toys for Tots” in Huntsville, Ala.

This made a grand total of 21 bikes and 465 toys donated by SMDC employees. The U.S Marine Corps Reserve Toys for Tots Program collects new, unwrapped toys for children in need in the local community and distributes them the week before Christmas. This year SMDC offices entering the door decorating contest donated a toy as the entrance fee for the contest.

The theme for this year’s Holiday Hall Party was “SMDC Holiday Spirit: Past, Present, Future. Emily Cunningham was the chairperson and received assistance from other committee members, including Veronica Collins, Tracey Hatcher, Phil Patterson, Erika Burnett, Lisa Dillard-Vann, Gloria Flowers, David Crouch, Teresa Brown and Kay Goodloe-Cutts.

Toys for Tots began in 1947 when Maj. Bill Hendricks, USMCR, and a group of Marine Reservists in Los Angeles collected and distributed 5,000 toys to less fortunate children. The idea came from Bill’s wife, Diane. In the fall of 1947, Diane handcrafted a Raggedy Ann doll and asked Bill to deliver the doll to an organization that would give it to a child in need at Christmas. When Bill determined that no agency existed, Diane told Bill that he should start one. He did. The 1947 campaign was so successful that the Marine Corps adopted Toys for Tots in 1948 and expanded it into a nationwide campaign. In 1948, Walt Disney designed the Toys for Tots logo, which is still used today.



Photos by Becky Proaps

SMDC collected 21 bicycles and 465 toys for the annual Toys for Tots campaign in Huntsville, Ala.

With lots of help from SMDC employees, the Marines load the toys onto the trucks for delivery to families in the community.

